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For meeting of April 28, 2016
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April 27, 2016

MEMORANDUM

TO: The Commission

FROM: Daniel A. Petalas *DP by ljs*
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Attorney

Subject: AO 2016-02 (Enable) Draft B

Attached is a proposed draft of the subject advisory opinion.

Members of the public may submit written comments on the draft advisory opinion. We are making this draft available for comment until 9:00 am (Eastern Time) on April 28, 2016.

Members of the public may also attend the Commission meeting at which the draft will be considered. The advisory opinion requestor may appear before the Commission at this meeting to answer questions.

For more information about how to submit comments or attend the Commission meeting, go to <http://www.fec.gov/law/draftaos.shtml>.

Attachment

1 ADVISORY OPINION 2016-02
2
3 Meredith K. Leshner, Esq.
4 Williams & Jensen, PLLC
5 701 Eighth Street, NW, Suite 500
6 Washington, DC 20001

DRAFT B

7
8 Dear Ms. Leshner:

9 We are responding to your advisory opinion request on behalf of Enable Midstream
10 Services, LLC (“Enable”) concerning the application of the Federal Election Campaign Act,
11 52 U.S.C. §§ 30101-46 (the “Act”), and Commission regulations to the possible affiliation of
12 Enable’s planned separate segregated fund (“SSF”) with the SSFs of CenterPoint Energy, Inc.
13 (“CenterPoint”) or OGE Energy Corporation (“OGE Energy”).

14 The Commission concludes Enable’s planned SSF would not be affiliated with either
15 CenterPoint’s SSF or OGE Energy’s SSF.

16 ***Background***

17 The facts presented in this advisory opinion are based on your letter received on
18 January 5, 2016, your emails received on February 10, February 24, and April 22, 2016, the
19 information you provided at the Commission’s open meeting on April 14, 2016, and publicly
20 available information filed with the Securities and Exchange Commission.

21 Enable is a limited liability company that has elected to be treated as a corporation under
22 the Internal Revenue Code for federal tax purposes. Advisory Opinion Request at AOR001.
23 Enable is wholly owned by Enable Midstream Partners, LP (the “Limited Partnership”), a
24 publicly traded master limited partnership. *Id.* As described further below, both Enable and the
25 Limited Partnership are managed by Enable General Partners, LLC (the “General Partnership”).
26 All three entities were formed as part of a joint venture (collectively, the “Joint Venture”)

1 between two publicly traded companies — CenterPoint and OGE Energy — and private
2 investors. AOR001, AOR012, AOR027, AOR147.

3 CenterPoint is principally involved in electricity transmission and distribution and natural
4 gas distribution. AOR002. OGE Energy’s main business venture is Oklahoma Gas & Electric
5 Company, an electric utility. *Id.* CenterPoint and OGE Energy formed the Joint Venture in 2013
6 “to own, operate and develop midstream natural gas and crude oil infrastructure assets.”¹
7 AOR001.

8 The Limited Partnership was created through three transactions: 1) CenterPoint
9 converted its wholly-owned subsidiary CenterPoint Energy Field Services, LLC into a Delaware
10 limited partnership and changed its name to the Limited Partnership; 2) CenterPoint provided
11 certain equity interests in its subsidiaries that conducted the remaining portion of its midstream
12 business to the Limited Partnership in exchange for a limited partnership interest in the Limited
13 Partnership; and 3) OGE Energy and a private equity firm named ArcLight Capital Partners,
14 LLC provided 100% of their equity interests in another energy company (Enogex, LLC) to the
15 Limited Partnership, also in exchange for limited partnership interests in the Limited Partnership.
16 AOR002. The Limited Partnership then granted a non-economic management interest to the
17 General Partnership.² *Id.*; *see also* AOR037 (describing the General Partnership’s interest).

18 The Limited Partnership’s formation involved the consolidation of approximately 1,900
19 employees from CenterPoint, OGE Energy, and their various subsidiaries. AOR002. Enable

¹ Midstream activities involve the gathering, processing, transportation, and storage of natural gas and crude oil. AOR002.

² CenterPoint’s interest in the Limited Partnership is currently held through another subsidiary it wholly owns: CenterPoint Energy Resources Corporation. OGE Energy’s interest in the Limited Partnership is currently held through its wholly owned subsidiary, OGE Enogex Holdings, LLC. Because the subsidiaries are merely pass-throughs and do not affect the analysis herein, this advisory opinion refers to the CenterPoint entities collectively as “CenterPoint” and to the OGE entities collectively as “OGE Energy.”

1 now employs approximately 1,700 of those employees, who conduct the day-to-day operations
2 of the Limited Partnership and its subsidiaries, including Enable. *Id.* An additional group of
3 employees — currently numbering 164 — work for Enable but continue to receive salaries from
4 OGE Energy and remain participants under the OGE Energy’s defined benefit and retiree
5 medical plans. AOR002, 212. Enable reimburses OGE Energy for the employment-related
6 expenses of these seconded employees. AOR204, AOR210. Enable also directs and supervises
7 the day-to-day activities of the seconded employees and maintains sole discretion as to their
8 continued employment. AOR002, AOR210. This arrangement arose out of the consolidation
9 that created the Limited Partnership, and it was designed to protect the vested employment
10 benefits of a small group of long-time OGE Energy employees.³ The arrangement will end once
11 the employees in this group either retire or leave their employment. *Id.* Seventy percent of these
12 employees are already eligible for retirement, and Enable expects this seconding arrangement to
13 end in 2017, although no definitive end date has been set. AOR212, AOR002.

14 As of September 30, 2015, the ownership of the Limited Partnership was as follows:
15 55.4% CenterPoint, 26.3% OGE Energy, and 18.3% held by the general public. AOR002,
16 AOR008. The limited partners’ ownership interest, however, does not give them the authority to
17 “participate in the operation, management or control . . . of [the Limited Partnership’s]
18 business.”⁴ AOR056; *see also* AOR095 (“no Limited Partner in its capacity as such shall have
19 any management power over the business and affairs” of the Limited Partnership). Rather, the

³ Audio Recording of Discussion on Advisory Opinion 2016-02 (Enable Midstream Services) (Apr. 14, 2016), <http://www.fec.gov/agenda/2016/agenda20160414.shtml> (Statement of Brian Alford, Vice President of Corporate Communications and Government Relations for Enable) (“Statement of Brian Alford”).

⁴ The limited partners do have certain enumerated rights relating to documentation, such as the right to obtain the Limited Partnership’s most recent filings with the Securities and Exchange Commission, list of names and addresses of each partner, and copies of the Limited Partnership’s organizational documents. *See* AOR056.

1 General Partnership, through its board of directors (“Board”) and executive officers, “conduct[s],
2 direct[s], and manage[s] all activities” of the Joint Venture. AOR002-04, AOR095, AOR173.

3 The General Partnership has two “members” — CenterPoint and OGE Energy. AOR003.
4 Each member owns a 50% management interest, as well as 40% and 60% economic interest,
5 respectively, in the General Partnership.⁵ AOR002, AOR008; *see also* AOR154 (defining
6 “member” of General Partnership to mean economic unit holder (a/k/a “economic member”),
7 management unit holder (a/k/a “management member”), or both). Management interest
8 represents the right to vote on company matters, while the economic interest represents the right
9 to share income, losses, and distributions of company assets. AOR161.

10 The General Partnership’s Board is “exclusively vested” with “all management powers
11 over the business and affairs” of the Joint Venture, and “no Member [of the General Partnership]
12 shall have any management power over [its] business and affairs.” AOR173. The Board
13 consists of eight directors: two directors designated to represent CenterPoint; two directors
14 designated to represent OGE Energy; three independent directors required “as condition for
15 listing [the Limited Partnership] on the [New York Stock Exchange]”;⁶ and the General
16 Partnership’s Chief Executive Officer. AOR002, AOR173, AOR175. The Board can only act
17 upon an affirmative majority vote of its directors. AOR176-78.

18 The Limited Partnership also maintains services agreements with CenterPoint and OGE
19 Energy. AOR203. Pursuant to these agreements, CenterPoint and OGE Energy perform certain

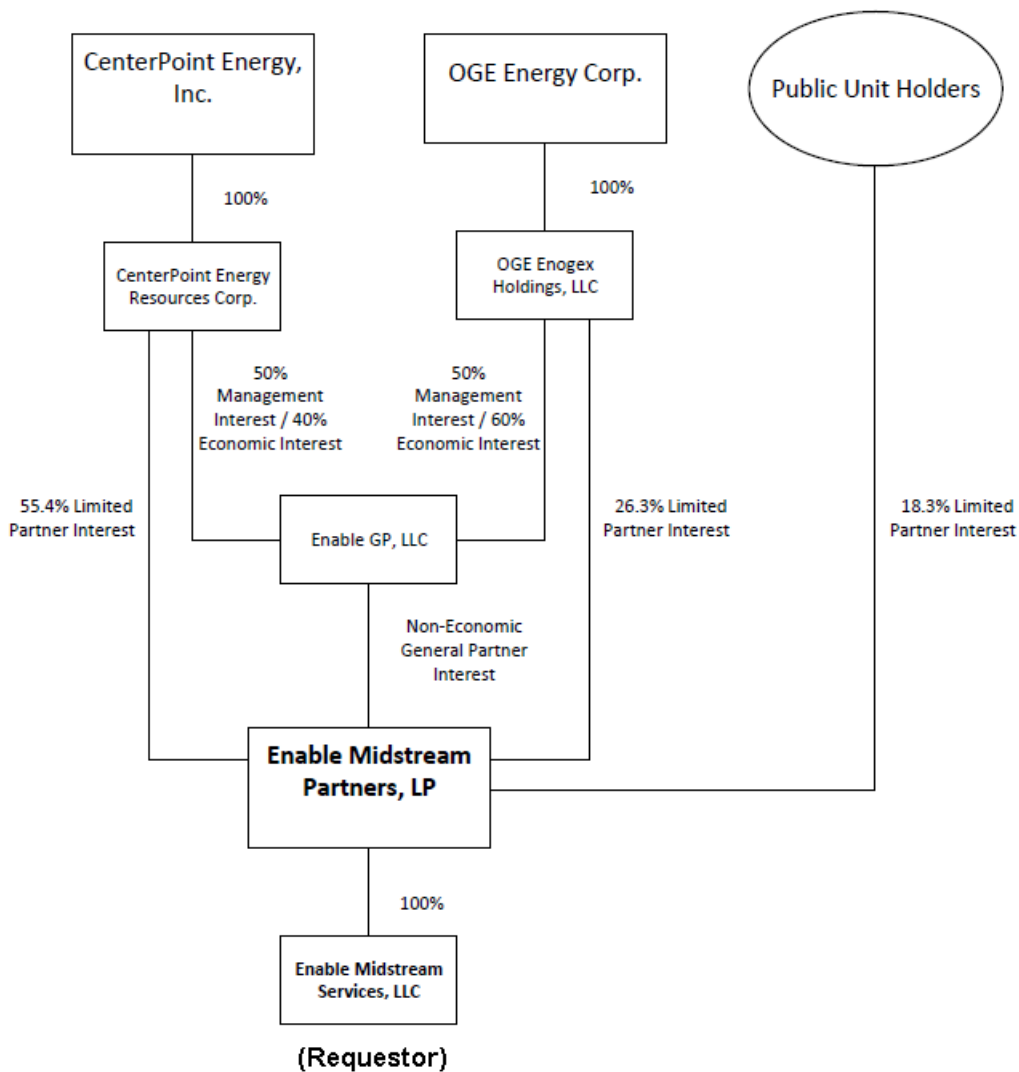
⁵ Economic interest means interest in “income, gain, loss and deduction of the [General Partnership] and a right to receive distributions of the [General Partnership’s] assets.” AOR161. The General Partnership, however, holds only a “non-economic general partner interest” in the Limited Partnership. AOR008. Thus, any economic interest that CenterPoint and OGE Energy receive from the General Partnership would not be derived from Enable.

⁶ Independent directors are “designated by unanimous vote of the Management Members,” AOR174, and they may be removed “by unanimous vote of the Management members.” AOR175.

1 administrative services for the Limited Partnership that are generally consistent with the level
2 and type of services they provided to each of their respective businesses prior to the formation of
3 the Limited Partnership. *Id.* These services include accounting, finance, legal, risk management,
4 information technology, and human resources. *Id.* The Limited Partnership reimburses
5 CenterPoint Energy and OGE Energy for their direct expenses or, where the direct expenses
6 cannot reasonably be determined, an allocated cost as set forth in the service agreements.⁷ *Id.*
7 The Limited Partnership itself has no directors or officers, and it employs fewer than 50 people
8 directly. AOR002.

9 The following diagram illustrates the business connections of the Enable Joint Venture:

⁷ For the year ending December 31, 2015, the Limited Partnership reimbursed \$11 million and \$15 million to CenterPoint and OGE Energy, respectively, pursuant to the services agreements. AOR203. The initial term of the services agreements ends in May 2016, after which date they continue on a year-to-year basis unless terminated by the Limited Partnership upon ninety days' notice. *Id.*



1
2 CenterPoint maintains an SSF called CenterPoint Energy, Inc. Political Action
3 Committee (“CenterPoint PAC”). OGE Energy maintains an SSF called OGE Energy Corp.
4 Employee’s Political Action Committee (“OGE Energy PAC”). Enable plans to establish its
5 own SSF that will be “operated and maintained completely separate” from CenterPoint PAC and
6 OGE Energy PAC. AOR003. The officers of the Joint Venture will oversee Enable’s SSF
7 matters. *Id.*

1 ***Question Presented***

2 *Will Enable's planned SSF be affiliated with CenterPoint PAC or OGE Energy PAC?*

3 ***Legal Analysis and Conclusions***

4 Enable's SSF would not be affiliated with CenterPoint PAC or with OGE Energy PAC.

5 Political committees, including SSFs, are "affiliated" if they are established, financed,
6 maintained, or controlled by the same corporation, labor organization, person, or group of
7 persons, including any parent, subsidiary, branch, division, department, or local unit thereof. *See*
8 52 U.S.C. § 30116(a)(5); 11 C.F.R. §§ 100.5(g)(2), 110.3(a)(1)(ii). For purposes of the Act's
9 contribution limits, contributions made to or by affiliated political committees are considered to
10 have been made to or by a single political committee. 52 U.S.C. § 30116(a)(5); 11 C.F.R.
11 §§ 100.5(g)(2), 110.3(a)(1).

12 Commission regulations identify certain entities that are *per se* affiliated, and hence
13 whose SSFs are *per se* affiliated, including those established, financed, maintained, or controlled
14 by a single corporation and its subsidiaries. *See* 11 C.F.R. §§ 100.5(g)(3)(i), 110.3(a)(2)(i).
15 Under the Act, a parent-subsidiary relationship, and thus *per se* affiliation, is created when a
16 parent company owns a majority interest in another organization. *See* Advisory Opinion 2003-
17 28 (Horizon Lines) (finding *per se* affiliation where corporation owned controlling interest in
18 LLC); Advisory Opinion 1985-27 (R.J. Reynolds Industries) (finding *per se* affiliation where
19 parent corporation owned controlling interest in another corporation); *see also* Advisory Opinion
20 2003-21 (Lehman Brothers Holdings) (finding that minority ownership interest in corporation
21 does not create parent-subsidiary relationship). Enable is not *per se* affiliated with CenterPoint
22 or OGE Energy because neither owns a majority interest in Enable.

1 In the absence of *per se* affiliation, the Commission examines “the relationship between
2 organizations that sponsor committees, between the committees themselves, [and] between one
3 sponsoring organization and a committee established by another organization to determine
4 whether committees are affiliated.” *See* 11 C.F.R. § 100.5(g)(4)(i). Commission regulations
5 provide a non-exhaustive list of ten “circumstantial factors” to be considered “in the context of
6 the overall relationship” in order to determine whether the respective SSFs are appropriately
7 considered affiliated. *See* 11 C.F.R. §§ 100.5(g)(4)(i)-(ii), 110.3(a)(3)(i)-(ii); Advisory Opinion
8 2014-21 (Cambia Health Solutions) at 4; Advisory Opinion 2014-11 (Health Care Service
9 Corporation Employees’ PAC) (“HCSC”) at 4; Advisory Opinion 1999-39 (WellPoint Health
10 Networks PAC) at 2; *see also* Advisory Opinion 2009-18 (Penske Truck Leasing); Advisory
11 Opinion 2007-12 (Tyco International Management Company Employee PAC). The Commission
12 considers the relevant factors in turn.

13 (A) *Controlling Interest*

14 This factor asks whether a sponsoring organization owns a controlling interest in the
15 voting stock or securities of the other sponsoring organization. 11 C.F.R. §§ 100.5(g)(4)(ii)(A),
16 110.3(a)(3)(ii)(A).

17 In cases of joint venture partnerships or LLCs wholly owned and equally controlled by
18 two corporations, the Commission usually finds the partnership or LLC to be affiliated with both
19 corporate owners under the relevant affiliation factors. *See, e.g.*, Advisory Opinion 2014-17
20 (Berkadia Commercial Mortgage) at 5 (finding that LLC owned and controlled equally by two
21 corporations was affiliated with both of them). But evidence of joint *ownership* of an entity
22 alone is not determinative: The critical factor in these situations — and one that is missing

1 here — is that the corporate owners in fact jointly *control* the venture. For example, in Advisory
2 Opinion 2014-17 (Berkadia), the corporate owners appointed “an equal number of individuals to
3 [the joint venture’s] Board that oversees its operations, and at least one appointee of each
4 corporation [had to] approve all of the Board’s actions.” *Id.*; *see also* Advisory Opinion 1997-13
5 (United Space Alliance PAC) at 3 (finding affiliation where two corporate owners of LLC
6 selected equal number of individuals to advisory board, both owners had to approve LLC’s
7 “significant policy determinations,” and officials from both companies selected LLC’s officers);
8 Advisory Opinion 1992-17 (Du Pont Merck Program for Active Citizenship) at 3 (finding
9 affiliation where two corporate owners of LLC each controlled 50% of board of directors and
10 assent of each was needed for LLC’s major decisions); Advisory Opinion 1994-09 (Armco Steel)
11 (finding affiliation where two corporate owners of LLC shared equal control of LLC’s board).

12 Because Enable is managed and controlled by the General Partnership (through the
13 Board), this factor turns on whether CenterPoint and OGE Energy have the ability to control the
14 General Partnership. As the General Partnership’s co-equal management members, CenterPoint
15 and OGE Energy are each entitled to appoint two directors to its eight-member Board.

16 AOR174. Board actions require “the affirmative vote of at least a majority of Directors,”

17 AOR176, and so neither CenterPoint nor OGE Energy controls the Board.⁸ Further, Board

⁸ Although the three independent directors are appointed by unanimous vote of CenterPoint and OGE Energy as management members, AOR174, the independent directors do not represent either company on the Board. The appointment of independent directors is required so that the Limited Partnership’s shares can be listed on the NYSE. AOR002, AOR175. To qualify as an independent director, an individual must meet “the independence, qualification and experience requirements of the [NYSE].” AOR153. And according to the NYSE listing requirements, “[n]o director qualifies as ‘independent’ unless the board of directors affirmatively determines that the director has no material relationship with the listed company.” N.Y. Stock Exch., N.Y. Stock Exch. Listed Co. Manual Art. 303A.02 (2016),

<http://nysemanual.nyse.com/LCMTTools/PlatformViewer.asp?selectednode=chp%5F1%5F4%5F3%5F3&manual=%2F1cm%2Fsections%2F1cm%2Dsections%2F>. It is unclear whether CenterPoint and OGE Energy appoint the eighth director (the CEO of Enable), but even if they did, the analysis would not change because shared control over an additional seat on the Board would not gain either entity control over the Board.

1 actions do not require the assent or approval of the CenterPoint or OGE Energy appointed
2 directors: On any given matter, the directors appointed by one of the companies could align with
3 the three independent directors to overrule the directors appointed by the other company. And
4 none of the directors has the authority to make any management decisions on his or her own.
5 Thus, given the Board's composition and majority voting requirement, no evidence exists that
6 CenterPoint and OGE Energy equally control the Board, or that either company controls Enable
7 individually. The absence of control over the Board — and therefore over Enable — weighs
8 against finding that the entities' SSFs would be affiliated.

9 *(B) Governance*

10 This factor concerns whether a sponsoring organization has the authority or ability to
11 direct or participate in the governance of the other sponsoring organization through provisions of
12 constitutions, bylaws, contracts, or other rules, or through formal or informal practices or
13 procedures. 11 C.F.R. §§ 100.5(g)(4)(ii)(B), 110.3(a)(3)(ii)(B).

14 As described above, the Board is the governing body that manages the day-to-day
15 activities of Enable, and both CenterPoint and OGE Energy are entitled to appoint two directors
16 to the eight-member Board. CenterPoint and OGE Energy therefore “participate in the
17 governance” of Enable through their representatives on the Board. AOR174. But because
18 neither CenterPoint nor OGE Energy controls the Board individually, and they do not control the
19 Board collectively, they lack the authority to “direct” the Enable Joint Venture. *See* Advisory
20 Opinion 1984-36 (American Health Capital) at 3 (finding that corporation appointing four
21 members to nine-member governing board of partnership “lacks authority to direct partnership”);
22 *cf.* Advisory Opinion 1997-13 (United Space Alliance PAC) at 3 (finding corporate owners
23 directed or participated in governance of joint venture where officials of owners selected officers

1 of joint venture and those officers were “vested with responsibility for managing and supervising
2 day-to-day operations” of joint venture). Thus, the representation that CenterPoint and OGE
3 Energy each have in the governance of Enable’s managing entity weighs in favor of finding
4 affiliation under this factor, but given that this representation amounts to only one-quarter control
5 for each company, the factor does not weigh heavily.

6 (C) *Hiring Authority*

7 This factor concerns whether a sponsoring organization has the authority or ability to
8 hire, appoint, demote, or otherwise control the officers or other decisionmaking employees of the
9 other sponsoring organization. 11 C.F.R. §§ 100.5(g)(4)(ii)(C), 110.3(a)(3)(ii)(C).

10 The Board has the exclusive authority to hire and fire the officers who manage the Enable
11 Joint Venture. AOR180-81. Given that, as described above, CenterPoint and OGE Energy each
12 appoint only one quarter of the Board’s directors, neither company has the authority to take these
13 actions on its own. While one Enable officer is a seconded employee of OGE Energy, that
14 employee does not hold, and has never held, an officer position with OGE Energy. (Statement of
15 Brian Alford.) OGE Energy did not appoint that officer to his position with Enable, and OGE
16 Energy has no authority to demote or otherwise remove him. And, like all other employees
17 seconded to Enable, this individual’s employment may be terminated at the will of Enable.
18 Accordingly, this factor weighs against affiliation for OGE Energy and CenterPoint. *See*
19 *Advisory Opinion 2014-11 (HCSC) at 5 (finding that lack of hiring authority weighs against*
20 *finding affiliation); cf. Advisory Opinion 1997-13 (United Space Alliance PAC) at 4 (finding*
21 *affiliation where “assent” of both companies owning joint venture was necessary for certain*
22 *major hiring decisions).*

1 (D) *Common Membership*

2 This factor considers whether a sponsoring organization has common or overlapping
3 membership with the other sponsoring organization that indicates a formal or ongoing
4 relationship between the sponsoring organizations. 11 C.F.R. §§ 100.5(g)(4)(ii)(D),
5 110.3(a)(3)(ii)(D).

6 Neither CenterPoint nor OGE Energy is a labor organization, membership organization,
7 cooperative, or trade association. Accordingly, this factor does not apply. *See* Advisory Opinion
8 2014-18 (Rayonier Advanced Materials) (“Rayonier”) at 7.

9 (E) *Common Officers or Employees*

10 This factor asks whether sponsoring organizations have common or overlapping officers
11 or employees, indicating a formal or ongoing relationship between the organizations. 11 C.F.R.
12 §§ 100.5(g)(4)(ii)(E), 110.3(a)(3)(ii)(E).

13 Although Enable’s formation involved the consolidation of employees from CenterPoint,
14 OGE Energy and its various subsidiaries, CenterPoint currently has no common employees or
15 officers with Enable. AOR002. Accordingly, this factor weighs against affiliation for
16 CenterPoint. *See* Advisory Opinion 2014-18 (Rayonier) at 7 (determining that affiliation is not
17 indicated where there are no common or overlapping officers or employees); Advisory Opinion
18 2014-11 (HCSC) at 6 (same).

19 That 164 individuals currently working for Enable are temporarily receiving certain
20 compensation and benefits from OGE Energy weighs in favor of affiliation between OGE PAC
21 and Enable’s planned SSF. *See* Advisory Opinion 2006-12 (International Association of
22 Machinists and Aerospace Workers) (finding affiliation where entities had “overlapping
23 employees,” including employees who were “shared”). But because the details of this

1 arrangement do not indicate that a meaningful “ongoing relationship” exists between the two
2 organizations, this factor is of little weight. First, Enable is contractually obligated to reimburse
3 OGE Energy in full for these expenses, AOR204, indicating that the relationship is more akin to
4 an arms-length service agreement (*see infra* Parts (G)-(H)) than an “ongoing relationship”
5 evidencing affiliation.⁹ Second, this arrangement is only temporary and will end once the
6 relevant employees have either retired or left their employment, which Enable anticipates will
7 occur sometime in 2017, as 70% of these individuals are already retirement eligible. Third, this
8 temporary arrangement serves only to preserve the employees’ vested rights to pensions and
9 other benefits; it does not give OGE Energy any meaningful role in the day-to-day activities or
10 compensation or these employees. For these reasons, the Commission concludes that the overlap
11 of employees between OGE Energy and Enable is not indicative of a formal or ongoing
12 relationship, and so this factor should be given little weight in determining affiliation.

13 *(F) Former Officers or Employees*

14 This factor concerns whether a sponsoring organization has any members, officers, or
15 employees who previously were members, officers, or employees of the other sponsoring
16 organization, indicating a formal or ongoing relationship or the creation of a successor entity.

17 11 C.F.R. §§ 100.5(g)(4)(ii)(F), 110.3(a)(3)(ii)(F).

18 The vast majority of Enable’s employees are former employees of either CenterPoint or
19 OGE Energy. Although retaining former employees may in some circumstances indicate an
20 ongoing relationship, *see, e.g.*, Advisory Opinion 2004-23 (U.S. Oncology Good Government
21 Committee) at 7, the Commission has placed less emphasis on this factor when analyzing

⁹ Enable also has elected to forego soliciting contributions from eligible members of this group of seconded employees. AOR205.

1 affiliation of entities that have undergone significant business restructuring. For example, in
2 Advisory Opinion 2014-18 (Rayonier), the Commission found that a company created following
3 a spin-off was not affiliated with its former parent company where 90% of the spun-off
4 company's employees were former employees of the parent company. *Id.* at 7. The Commission
5 reasoned that this did not indicate a formal or ongoing relationship because such employment
6 was a "necessary consequence of a parent company spinning off a business unit." *Id.* Here,
7 similarly, the high percentage of former employees appears to be no more than the necessary
8 consequence of having consolidated disparate subsidiaries into a new business entity. Under
9 these circumstances, this factor does not weigh in favor of affiliation.

10 *(G)-(H) Providing Funds or Goods and Arranging for the Provision of Funds or Goods*

11 Factor (G) considers whether a sponsoring organization provides funds or goods in a
12 significant amount or on an ongoing basis to the other sponsoring organization or committee.
13 11 C.F.R. §§ 100.5(g)(4)(ii)(G), 110.3(a)(3)(ii)(G). Factor (H) concerns whether a sponsoring
14 organization causes or arranges for funds or goods to be provided to the other sponsoring
15 organization in a significant amount or on an ongoing basis. 11 C.F.R. §§ 100.5(g)(4)(ii)(H),
16 110.3(a)(3)(ii)(H)

17 Neither CenterPoint nor OGE Energy provides nor arranges the provision of funds or
18 goods in a significant amount or on an ongoing basis to Enable, or vice versa. As described
19 above, both companies provide administrative services to Enable for "accounting, finance, legal,
20 risk management, information technology, and human resources" — services that are generally
21 consistent with the level and type of services they provided to each of their respective businesses
22 prior to Enable's formation. AOR204. These services are provided pursuant to negotiated
23 "service agreements" between the companies, and Enable is required to reimburse CenterPoint

1 Energy and OGE Energy for their direct expenses in providing these services. *Id.* The
2 Commission has previously concluded that providing “limited administrative services” to a
3 company is not indicative of affiliation so long as the service provider receives compensation as
4 part of an arms-length transaction. *See* Advisory Opinion 1999-39 (WellPoint Health Networks
5 PAC) at 4 (finding disaffiliation between two entities even though one provided administrative
6 services to other). Accordingly, because CenterPoint and OGE Energy provide services and
7 receive compensation as part of an arms-length transaction, this factor does not weigh in favor of
8 affiliation.

9 *(I) Formation*

10 This factor involves whether a sponsoring organization had an active or significant role in
11 the formation of the other sponsoring organization. 11 C.F.R. §§ 100.5(g)(4)(ii)(I),
12 110.3(a)(3)(ii)(I).

13 As described above, both CenterPoint and OGE Energy played significant roles in the
14 formation of Enable by contributing their interests in certain midstream services companies in
15 exchange for partnership interests in the Limited Partnership. However, when the formation
16 results from a completed business restructuring, as is the case here, the Commission has found
17 that this factor does not “require a finding that the entities are affiliated.” *See, e.g.,* Advisory
18 Opinion 2012-21 (Primerica) at 11 (concluding that corporation’s involvement in formation of
19 spun off company resulting in “nearly complete separation of corporate leadership and
20 personnel” did not require finding affiliation); Advisory Opinion 2007-12 (Tyco International
21 Management Company Employee PAC) at 7 (same). Similarly, with the exception of the OGE
22 Energy employees seconded to Enable, the consolidation of CenterPoint and OGE Energy
23 subsidiaries into Enable resulted in nearly complete separation of corporate leadership and

1 personnel. In light of the separation of business operations and the almost complete separation
2 of leadership and personnel, CenterPoint's and OGE Energy's role in the formation of Enable
3 does not require a finding that the entities are affiliated.

4 *(J) Contribution Patterns*

5 This factor pertains to whether the sponsoring organizations' SSFs have similar patterns
6 of contributions or contributors that would indicate a formal or ongoing relationship between the
7 sponsoring organizations or committees. 11 C.F.R. §§ 100.5(g)(4)(ii)(J), 110.3(a)(3)(ii)(J).

8 Because Enable has not yet established its SSF, no comparison in contribution patterns can be
9 made. Thus, this factor does not apply. See Advisory Opinion 2012-21 (Primerica) at 11.

10 *Context of the Overall Relationship Between the Entities*

11 In considering the foregoing circumstantial factors, the Commission examines the
12 "context of the overall relationship" between the entities to determine whether they are properly
13 considered affiliated. See 11 C.F.R. §§ 100.5(g)(4)(i)-(ii), 110.3(a)(3)(i)-(ii).

14 For OGE Energy, two factors weigh in favor of finding affiliation between OGE PAC
15 and Enable's planned SSF. First, the fact that OGE Energy pays the salaries and benefits of 164
16 employees working full-time for Enable weighs in favor of finding affiliation, although not
17 heavily, given the temporary nature of the arrangement and the fact that Enable fully
18 compensates OGE Energy for related expenses. Second, that OGE Energy, through its
19 representatives on the Board, also participates in Enable's governance further weighs in favor of
20 finding affiliation, although this factor also does not weigh heavily given OGE Energy's
21 relatively small share of the Board. One factor weighs against affiliation of these entities: OGE
22 Energy does not own a controlling interest over the Board. Other affiliation factors are either
23 neutral or not applicable.

1 In addition, the Commission notes that Enable and OGE Energy have different — and
2 sometimes conflicting — business and policy interests. *See* AOR210-211 (discussing
3 differences). One of the primary purposes of the Commission’s affiliation analysis is to
4 determine whether SSFs must share a single limit on their contributions to candidates and
5 committees, *see* 52 U.S.C. § 30116(a)(5), and so divergence of business interests weighs against
6 finding affiliation because it indicates that the SSFs will likely have divergent contribution
7 patterns. *Cf.* Advisory Opinion 2014-21 (Cambia Health Solution) at 7-8 (finding two entities
8 were disaffiliated when over time they developed separate and competing lines of business);
9 Advisory Opinion 2014-11 (HCSC) at 7-8 (same); 11 C.F.R. § 100.5(g)(4)(ii)(J) (providing that
10 similarity in contribution patterns indicates affiliation). On balance, therefore, the Commission
11 concludes that analysis of the affiliation factors as a whole does not indicate that Enable is
12 “financed” or “maintained” by OGE Energy on an ongoing basis. Accordingly, the Commission
13 concludes that OGE PAC would not be affiliated with Enable’s planned SSF.

14 For CenterPoint, the only factor weighing in favor of affiliation is the fact that
15 CenterPoint participates, through its representatives on the Board, in the governance of Enable.
16 But as with OGE Energy, given that CenterPoint only controls a quarter of the Board, this factor
17 does not weigh heavily. That CenterPoint does not own a controlling interest on the Board, has
18 no hiring authority over Enable’s employees, and does not have common employees with Enable
19 weighs against finding affiliation. Other affiliation factors are either neutral or inapplicable.
20 Thus, on balance, the affiliation factors weigh against finding affiliation. The Commission
21 accordingly concludes that CenterPoint PAC would not be affiliated with Enable’s planned SSF
22 either.

